



# MANAGEMENT'S DISCUSSION & ANALYSIS

2025 Second Quarter Report

**SECURE**

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## ABOUT THIS MD&A

The following management's discussion and analysis ("MD&A") of the financial position and results of operations of SECURE Waste Infrastructure Corp. ("SECURE", the "Corporation", "we", or "our") has been prepared by management as of, and reviewed and approved by the Board of Directors of SECURE (the "Board") on July 28, 2025. The MD&A is a review of the financial results of the Corporation prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board.

This MD&A's primary focus is a comparison of the financial performance for the three and six months ended June 30, 2025 to the three and six months ended June 30, 2024, and should be read in conjunction with the Corporation's condensed consolidated financial statements as at and for the three and six months ended June 30, 2025 and 2024 ("Interim Financial Statements") and notes thereto, and the Corporation's annual audited consolidated financial statements and notes thereto for the years ended December 31, 2024 and 2023 ("Annual Financial Statements").

All amounts are presented in Canadian dollars, unless otherwise stated, and all tabular amounts are in millions of Canadian dollars, except share and per share amounts or as otherwise noted.

This MD&A contains references to the following financial measures that do not have a standardized meaning as prescribed under IFRS ("non-GAAP and other specified financial measures"): Adjusted EBITDA, Adjusted EBITDA per share basic and diluted, Adjusted EBITDA margin, Total Segment Profit Margin, discretionary free cash flow, discretionary free cash flow per share basic and diluted, working capital, Total Debt, Liquidity and funds flow from operations per basic and diluted share. Refer to the "Non-GAAP and other specified financial measures" section of this MD&A for a full discussion on management's use of non-GAAP and other specified financial measures, including, where applicable, reconciliations to the most directly comparable IFRS measure.

## CORPORATE OVERVIEW

On January 1, 2025, SECURE Energy Services Inc. changed its name to SECURE Waste Infrastructure Corp. The Corporation's common shares are traded on the Toronto Stock Exchange ("TSX") under the symbol "SES" and is a constituent of the S&P/TSX Composite Index.

SECURE is a leading waste management and energy infrastructure business headquartered in Calgary, Alberta. The Corporation carries out its principal business operations across an extensive infrastructure network located throughout Western Canada and North Dakota. The solutions SECURE provides are designed not only to help reduce costs, but also aim to lower emissions, increase safety, manage water, recycle by-products and protect the environment.

SECURE's Waste Management reportable segment includes a network of waste processing facilities, produced water pipelines, industrial landfills, waste transfer stations, metals recycling facilities, and specialty chemicals. Through this infrastructure network, the Corporation carries out business operations including the collection, processing, recovery, recycling and disposal of waste streams generated by our energy and industrial customers. Services include produced and waste water disposal, hazardous and non-hazardous waste collection, processing and transfer, treatment of crude oil emulsions, metals recycling, drilling waste management and specialty chemicals.

SECURE's Energy Infrastructure reportable segment includes a network of crude oil gathering pipelines, terminals and storage facilities. Through this infrastructure network, the Corporation engages in the transportation, optimization, terminalling and storage of crude oil.

For a complete description of services provided by the Corporation, please refer to the "*Description of the Business and Facilities*" section of the Corporation's Annual Information Form for the year ended December 31, 2024 ("AIF") which is available under SECURE's profile on the System for Electronic Document Analysis and Retrieval + ("SEDAR+") at [www.sedarplus.ca](http://www.sedarplus.ca) and our website at [www.secure.ca](http://www.secure.ca). Other than the information set out under the heading "*Risk Factors*" in the AIF, which is incorporated by reference herein, the AIF does not constitute part of this MD&A.

## Asset Divestiture

On February 1, 2024, the Corporation completed the divestiture of 29 facilities (the “Facilities”), all of which were formerly owned by Tervita Corporation, to a subsidiary of Waste Connections, Inc. for total cash proceeds of \$1.15 billion (the “Sale Transaction”).

## OPERATIONAL DEFINITIONS

Certain operational definitions used throughout this MD&A are further explained below.

### Capital Expenditures

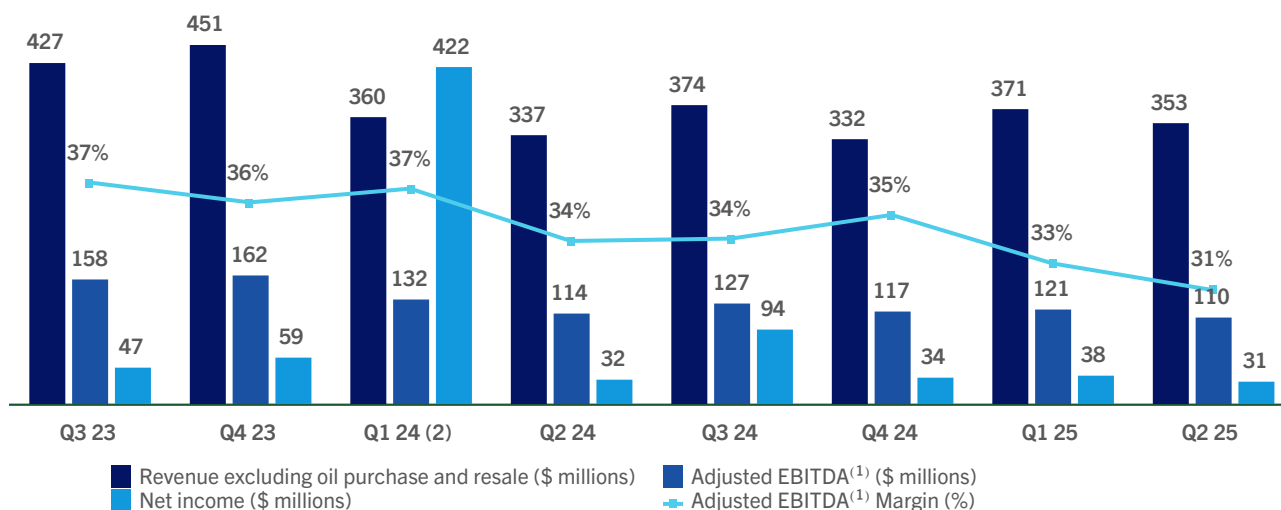
The Corporation classifies capital expenditures as either growth, acquisition or sustaining capital. Growth and acquisition capital are capital expenditures with the intent to expand or restructure operations, enter into new locations or emerging markets, or complete a business or asset acquisition. Sustaining capital refers to capital expenditures in respect of capital asset additions, replacements or improvements required to maintain ongoing business operations. The determination of what constitutes sustaining capital expenditures versus growth capital involves judgment by management.

### Oil Prices

Canadian Light Sweet crude oil price is the benchmark price for light crude oil (40 American Petroleum Institute gravity) at Edmonton, Alberta. West Texas Intermediate (“WTI”) crude oil is the North American benchmark price for light crude oil at Cushing, Oklahoma.

## FINANCIAL AND OPERATING HIGHLIGHTS

Quarterly Revenue, Adjusted EBITDA<sup>(1)</sup> and Net Income



(1) Non-GAAP financial measure. Refer to the “Non-GAAP and other specified financial measures” section in this MD&A for further information.

(2) On February 1, 2024, SECURE closed the Sale Transaction to divest the Facilities.

The Corporation's operating and financial highlights for the three and six months ended June 30, 2025 and 2024 are summarized below:

(\$ millions except share and per share data)	Three months ended June 30,			Six months ended June 30,		
	2025	2024	% change	2025	2024	% change
Revenue (excludes oil purchase and resale)	353	337	5	724	697	4
Oil purchase and resale	2,116	2,284	(7)	4,444	4,799	(7)
Total revenue	2,469	2,621	(6)	5,168	5,496	(6)
Adjusted EBITDA <sup>(1)</sup>	110	114	(4)	231	246	(6)
Per share (\$), basic <sup>(1)</sup>	0.49	0.43	14	1.01	0.90	12
Per share (\$), diluted <sup>(1)</sup>	0.49	0.43	14	1.00	0.89	12
Net income	31	32	(3)	69	454	(85)
Per share (\$), basic	0.14	0.12	17	0.30	1.67	(82)
Per share (\$), diluted	0.14	0.12	17	0.30	1.64	(82)
Funds flow from operations	83	91	(9)	164	199	(18)
Per share (\$), basic <sup>(1)</sup>	0.37	0.35	6	0.72	0.73	(1)
Per share (\$), diluted <sup>(1)</sup>	0.37	0.34	9	0.71	0.72	(1)
Discretionary free cash flow <sup>(1)</sup>	54	53	2	121	146	(17)
Per share (\$), basic <sup>(1)</sup>	0.24	0.20	20	0.53	0.54	(2)
Per share (\$), diluted <sup>(1)</sup>	0.24	0.20	20	0.52	0.53	(2)
Capital expenditures <sup>(2)</sup>	38	43	(12)	78	62	26
Dividends declared per common share	0.10	0.10	—	0.20	0.20	—
Total assets	2,484	2,312	7	2,484	2,312	7
Long-term liabilities	1,144	658	74	1,144	658	74
Common shares - end of period	219,838,159	241,167,308	(9)	219,838,159	241,167,308	(9)
Weighted average common shares:						
Basic	224,010,321	262,468,788	(15)	228,076,175	272,013,348	(16)
Diluted	226,673,094	265,906,070	(15)	231,294,259	276,196,506	(16)

<sup>(1)</sup> Non-GAAP financial measure, non-GAAP ratio or supplementary financial measure. Refer to the "Non-GAAP and other specified financial measures" section in this MD&A for further information.

<sup>(2)</sup> Refer to the "Operational Definitions" section in this MD&A for further information.

## SECOND QUARTER HIGHLIGHTS

- **Revenue (excluding oil purchase and resale) of \$353 million** - a 5% increase compared to the second quarter of 2024, primarily driven by contributions from the Edmonton-based metals recycling business acquired on January 31, 2025.
- **Net income of \$31 million (\$0.14 per basic share)** - relatively flat from the second quarter of 2024 on an absolute basis, and up 17% on a per share basis due to share buybacks over the past year reducing the weighted average shares outstanding in the quarter by 15%.
- **Adjusted EBITDA<sup>1</sup> of \$110 million (\$0.49 per basic share<sup>1</sup>)** - representing a 4% year-over-year decrease (14% increase on a per share basis) primarily due to seasonal softness, active forest fires and near-term volatility in the metals recycling segment from U.S. steel tariffs, partially offset by higher pricing and volume stability across our network. In addition, the prior year results benefited from storage opportunities in Energy Infrastructure relating to the opening of the Trans Mountain pipeline expansion.

<sup>1</sup> Non-GAAP financial measure, non-GAAP ratio or supplementary financial measure. Refer to the "Non-GAAP and other specified financial measures" section in this MD&A for further information.



- **Repurchased and cancelled 11,063,490 common shares during the second quarter of 2025** - the Corporation repurchased 9,382,390 common shares at \$14.50 per share for \$136 million under a substantial issuer bid ("SIB") and 1,681,100 shares under the normal course issuer bid ("NCIB") for \$25 million. Year-to-date share repurchases total 16,345,490 shares for \$241 million. In total, the Corporation has repurchased 7% of its issued and outstanding shares to date in 2025.
- **Declared dividends of \$22 million** - declared a quarterly dividend of \$0.10 per common share which was paid on July 15, 2025, to shareholders of record on July 1, 2025.
- **Growth capital<sup>2</sup> expenditures of \$14 million (\$43 million year to date)** - directed towards advancing construction of the produced water processing and disposal facility, including pipeline infrastructure, in the Alberta Montney region to accommodate growing producer volumes and progressing the upgrades required to reopen a suspended industrial waste processing facility located in Alberta's Industrial Heartland to meet local demand.

## OUTLOOK

Looking ahead to the remainder of 2025, our customers continue to approach the current environment with caution, emphasizing discipline, and operational efficiency. Ongoing macroeconomic volatility continues to persist, with the recent decline in commodity prices, recessionary concerns, and trade-related disruptions in our metals recycling business stemming from evolving U.S. tariff dynamics with Canada and other countries.

We continue to actively manage near-term volatility in the metals recycling segment, particularly within the ferrous market, which remains challenged in Canada with a 50% tariff on steel sold into the U.S. This is further complicated by soft global demand, foreign steel oversupply, and uncertainty around North American trade policy. While our metals recycling business represents approximately 10% of our total operations, we have implemented targeted strategies, including redirection of scrap volumes to the U.S. (to which tariffs do not currently apply), dynamic feedstock pricing, selective purchasing, and a shift toward non-ferrous volumes, to protect margin performance and position the business for recovery. These efforts are on-going and we anticipate any impacts in the short-term will likely be recovered in future months as we redirect volumes into the U.S. Based on the above, we remain cautious but are maintaining the following for the remainder of 2025:

- Adjusted EBITDA: \$510 million to \$540 million;
- Discretionary Free Cash Flow: \$270 million to \$300 million;
- Organic Growth Capital: Approximately \$125 million, over 70% of which is directed toward long-cycle, contracted infrastructure investments that deliver stable, recurring cash flows. The 2025 spend includes:
  - Phase 3 expansion of the Clearwater heavy oil terminal and gathering infrastructure for incremental clean heavy oil delivery, including adding treating capabilities for trucked-in emulsion volumes backed by anchor tenants. The expansion was completed and operational in the first quarter of 2025, with the terminal now having total capacity of 75,000 barrels per day.
  - Two produced water processing and disposal facilities that include pipeline infrastructure in the Alberta Montney region to accommodate growing producer volumes. The new facilities are both backed by 10-year produced water contracts with large reputable counterparties. These facilities are expected to be operational in the fourth quarter of 2025, and the first quarter of 2026, respectively.
  - Reopening a suspended industrial waste processing facility located in Alberta's Industrial Heartland to meet local demand.
  - Purchasing incremental rail cars, bringing SECURE's fleet to approximately 200 rail cars, and increasing the efficiency of our metals recycling logistics and distribution operations.
  - Optimizing our waste infrastructure network to debottleneck, increase throughput, achieve cost savings, and drive higher Adjusted EBITDA from same store sales.

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<sup>2</sup> Refer to the "Operational Definitions" section in this MD&A for further information.

- Sustaining capital: \$85 million; and
- Asset retirement obligation spend: \$15 million

SECURE believes its strong balance sheet and robust projected cash flows provide the Corporation with the flexibility to execute on its capital allocation priorities, including:

- Advancing high-return organic projects;
- Maintaining our quarterly dividend of \$0.10 per share (\$0.40 annualized), equal to approximately \$88 million annualized based on current shares outstanding;
- Opportunistic share repurchases through the NCIB, which provides a flexible way to return capital to shareholders at the discretion of management and the Board. Management and the Board continue to believe the intrinsic value of the Corporation is higher than where the shares currently trade and views buybacks as an attractive use of capital; and
- Maintaining a strong balance sheet. At June 30, 2025, the Corporation had a Total Debt to EBITDA covenant ratio of 2.1x, or 1.8x excluding leases.

Looking beyond 2025, we remain highly confident in the long-term fundamentals that underpin our business. Canadian oil and gas production continues to exhibit resilience and steady growth. The Trans Mountain Expansion has improved access to global markets, and future egress projects offer further flexibility and tighter differentials. LNG projects, including LNG Canada, are also unlocking natural gas takeaway and catalyzing upstream development. This production growth, coupled with enhanced egress, supports increased volumes of associated waste byproducts that require specialized infrastructure for processing, recovery, recycling, and disposal. With over 80 facilities across Western Canada and North Dakota, SECURE is well positioned to handle this growth. Our high-barrier asset network offers expansion capacity and stability across cycles. Evolving regulations, including mandated remediation spending, further support recurring volumes. Supported by these structural drivers, we expect to deliver consistent volume growth and robust EBITDA contributions from our organic capital program well into 2026 and beyond.

## **NON-GAAP AND OTHER SPECIFIED FINANCIAL MEASURES**

Certain measures in this MD&A do not have any standardized meaning as prescribed under IFRS and are considered “specified financial measures” (being either “non-GAAP financial measures”, “non-GAAP ratios”, “total of segment measures”, “capital management measures” or “supplementary financial measures”, as applicable) as defined in National Instrument 52-112 - Non-GAAP and Other Financial Measures Disclosure. These measures are identified and presented, where appropriate, together with reconciliations to the most directly comparable IFRS measure. These measures are intended as a complement to results provided in accordance with IFRS. The Corporation believes these measures provide additional useful information to analysts, shareholders and other users to understand the Corporation’s financial results, profitability, cost management, liquidity and ability to generate funds to finance its operations.

This MD&A includes the following non-GAAP and other specified financial measures: Adjusted EBITDA and discretionary free cash flow (non-GAAP financial measures), Adjusted EBITDA margin, Adjusted EBITDA per basic and diluted share and discretionary free cash flow per basic and diluted share (non-GAAP ratios), total segment profit margin (total of segment measure), working capital, Total Debt and Liquidity (capital management measures), and funds flow from operations per basic and diluted share (supplementary financial measure). These non-GAAP and other specified financial measures are further explained below.

### **Non-GAAP Financial Measures and Non-GAAP Ratios**

#### **Adjusted EBITDA, Adjusted EBITDA margin and Adjusted EBITDA per basic and diluted share**

Adjusted EBITDA is calculated as noted in the table below and reflects items that the Corporation considers appropriate to adjust including unrealized gains or losses on mark to market transactions, share-based compensation, transaction costs, other income and expenses, and items that do not relate to the primary operations of the business. Adjusted EBITDA margin is defined as Adjusted EBITDA divided by revenue (excluding oil purchase and resale). Adjusted EBITDA per basic and diluted share is defined as Adjusted EBITDA divided by basic and diluted weighted average common shares.

Adjusted EBITDA and Adjusted EBITDA margin are not standardized financial measures under IFRS and might not be comparable to similar financial measures disclosed by other companies.

Management believes that in addition to net income, Adjusted EBITDA is a useful supplemental measure to enhance investors' understanding of the results generated by the Corporation's principal business activities prior to consideration of how those activities are financed, how the results are taxed, how the results are impacted by non-cash charges, and charges that are irregular in nature or not reflective of SECURE's core operations. Management calculates these adjustments consistently from period to period to enhance comparability of this MD&A. Adjusted EBITDA is used by management to determine SECURE's ability to service debt, finance capital expenditures and provide for dividend payments to shareholders. Adjusted EBITDA is also used internally to set targets for determining employee variable compensation, largely because management believes that this measure is indicative of how the fundamental business is performing and being managed. Adjusted EBITDA margin is used as a supplemental measure by investors and management to evaluate cost efficiency.

The following table reconciles the Corporation's net income, being the most directly comparable financial measure disclosed in the Corporation's Interim Financial Statements, to Adjusted EBITDA for the three and six months ended June 30, 2025 and 2024.

	Three months ended June 30,			Six months ended June 30,		
	2025	2024	% Change	2025	2024	% Change
<b>Net income</b>	<b>31</b>	32	(3)	<b>69</b>	454	(85)
<b>Adjustments:</b>						
Depreciation, depletion and amortization <sup>(1)</sup>	46	41	12	91	86	6
Share-based compensation <sup>(2)</sup>	6	6	—	16	20	(20)
Transaction and related costs	1	2	(50)	5	2	150
Interest, accretion and finance costs	19	13	46	33	31	6
Gain on asset divestitures	—	—	—	—	(520)	(100)
Other (income) expense	(1)	1	(200)	(2)	15	(113)
Current tax expense	13	15	(13)	28	42	(33)
Deferred tax (recovery) expense	(2)	(4)	(50)	(5)	107	(105)
Unrealized (gain) loss on mark to market transactions <sup>(3)</sup>	(3)	8	(138)	(4)	9	(144)
<b>Adjusted EBITDA</b>	<b>110</b>	114	(4)	<b>231</b>	246	(6)

<sup>(1)</sup> Included in cost of sales and/or G&A expenses on the Consolidated Statements of Comprehensive Income.

<sup>(2)</sup> Included in G&A expenses on the Consolidated Statements of Comprehensive Income.

<sup>(3)</sup> Includes amounts reported in revenue on the Consolidated Statements of Comprehensive Income.

### Discretionary Free Cash Flow and Discretionary Free Cash Flow per basic and diluted share

Discretionary free cash flow is defined as funds flow from operations adjusted for sustaining capital expenditures, lease payments and transaction costs. The Corporation may deduct or include additional items in its calculation of discretionary free cash flow that are unusual, non-recurring, or non-operating in nature. In determining discretionary free cash flow, transaction and related costs have been adjusted as they are costs outside the normal course of business. Discretionary free cash flow per basic and diluted share is defined as discretionary free cash flow divided by basic and diluted weighted average common shares.

Discretionary free cash flow and discretionary free cash flow per basic and diluted share are not standardized financial measures under IFRS and might not be comparable to similar financial measures disclosed by other companies.

Discretionary free cash flow and discretionary free cash flow per basic and diluted share are used by investors and management to assess the level of cash flow generated from ongoing operations. Management uses the discretionary free cash flow and discretionary free cash flow per basic and diluted share measures to evaluate the adequacy of internally generated cash flow to manage debt levels, invest in the growth of the business, or return capital to our shareholders.

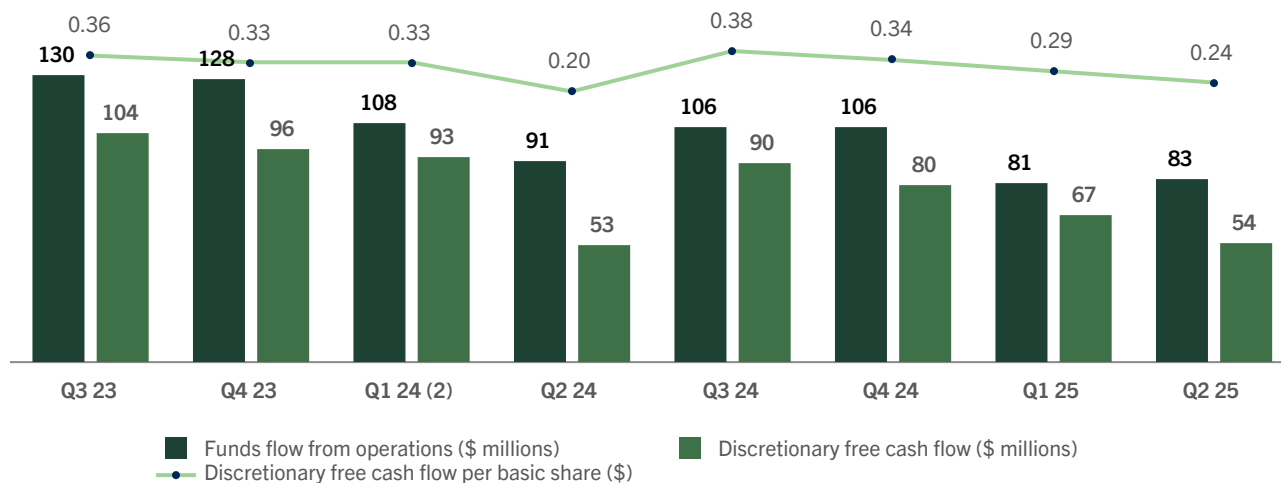


The following table reconciles the Corporation's funds flow from operations, being the most directly comparable financial measure disclosed in the Corporation's Interim Financial Statements, to discretionary free cash flow for the three and six months ended June 30, 2025 and 2024.

	Three months ended June 30,			Six months ended June 30,		
	2025	2024	% Change	2025	2024	% Change
Funds flow from operations	83	91	(9)	164	199	(18)
Adjustments:						
Sustaining capital <sup>(1)</sup>	(24)	(32)	(25)	(35)	(40)	(13)
Lease liability principal payments	(6)	(8)	(25)	(13)	(15)	(13)
Transaction and related costs	1	2	(50)	5	2	150
<b>Discretionary free cash flow</b>	<b>54</b>	<b>53</b>	<b>2</b>	<b>121</b>	<b>146</b>	<b>(17)</b>

<sup>(1)</sup> Refer to the "Operational Definitions" section of this MD&A for further information.

### Funds Flow from Operations, Discretionary Free Cash Flow<sup>(1)</sup> and Discretionary Free Cash Flow per basic share<sup>(1)</sup>



<sup>(1)</sup> Refer to the "Non-GAAP and other specified financial measures" section in this MD&A for further information.

<sup>(2)</sup> On February 1, 2024, SECURE closed the Sale Transaction to divest the Facilities.

### Total Segment Profit Margin

Segment Profit Margin is calculated as the difference between revenue and cost of sales, excluding depreciation, depletion and amortization. Management analyzes Segment Profit Margin as a key indicator of segment profitability. Segment Profit Margin is also used by management to quantify the operating costs inherent in the Corporation's business activities, prior to operational related depreciation, depletion and amortization, and to evaluate segment cost control and efficiency. The following table reconciles the Corporation's gross margin, being the most directly comparable financial measure disclosed in the Corporation's Interim Financial Statements, to total and consolidated Segment Profit Margin for the three and six months ended June 30, 2025 and 2024.

	Three months ended June 30,			Six months ended June 30,		
	2025	2024	% Change	2025	2024	% Change
Gross margin	90	93	(3)	198	209	(5)
Add:						
Depreciation, depletion and amortization <sup>(1)</sup>	44	39	13	87	81	7
<b>Total Segment Profit Margin</b>	<b>134</b>	<b>132</b>	<b>2</b>	<b>285</b>	<b>290</b>	<b>(2)</b>

<sup>(1)</sup> Included in cost of sales on the Consolidated Statements of Comprehensive Income.

## Capital Management Measures

This MD&A includes the following capital management measures: working capital, Total Debt, and Liquidity. Working capital is calculated as the difference between current assets less accounts payable and accrued liabilities, customer prepayments, and current tax payable. Liquidity is calculated as the total of cash and the available borrowing amount under the Corporation's revolving credit facility ("Revolving Credit Facility") and SECURE's unsecured letter of credit facility guaranteed by Export Development Canada (the "Letter of Credit Facility"). Total Debt is calculated as the total of amounts drawn on the Corporation's Revolving Credit Facility, the principal amount outstanding on the 2029 unsecured notes, lease liabilities and financial letters of credit. Management analyzes working capital, Total Debt, and Liquidity as part of the Corporation's overall capital management strategy to ensure adequate sources of capital are available to maintain operational activities, carry out the Corporation's planned capital program, fund dividend payments and have sufficient cash sources to sustain the business for the long-term. Refer to Notes 8, 9 and 16 of the Interim Financial Statements for additional information.

## Supplementary Financial Measures

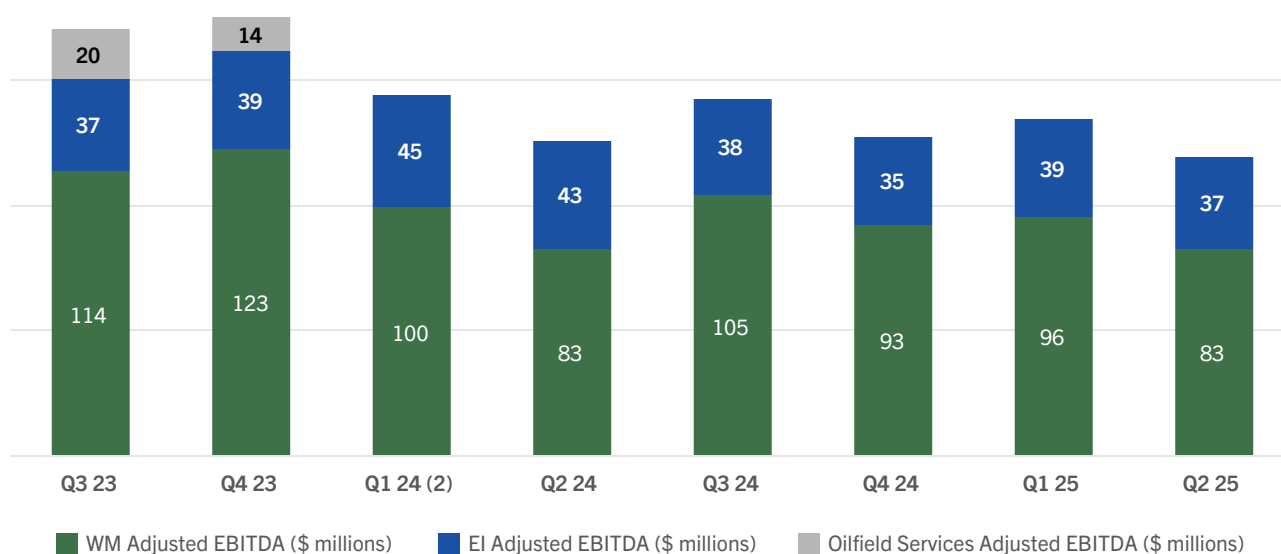
This MD&A includes funds flow from operations per basic and diluted share as a supplementary financial measure and is calculated as funds flow from operations, as determined in accordance with IFRS, divided by basic and diluted weighted average common shares.

## RESULTS OF OPERATIONS FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2025

In order to discuss the factors that have caused period to period variations in operating activities, the Corporation has divided the business into three reportable segments for the three and six months ended June 30, 2025, as outlined in the "Corporate Overview" above, and presented in Note 18 of the Interim Financial Statements.

Total Segment Adjusted EBITDA excludes corporate G&A expenses and share-based compensation, as senior management reviews each segment's earnings before these expenses in assessing profitability and performance.

### Quarterly Segment Adjusted EBITDA<sup>(1)</sup>



1. Non-GAAP financial measure. Refer to the “Non-GAAP and other specified financial measures” section in this MD&A for further information.  
2. Two Oilfield Services businesses were divested in 2023. As a result, the Oilfield Services segment is not reported starting in 2024.

The tables below outline the results by reportable segment for the three and six months ended June 30, 2025 and 2024:

Three months ended June 30, 2025	Waste Management	Energy Infrastructure	Corporate	Total
Revenue excluding oil purchase and resale	298	55	—	353
Oil purchase and resale	—	2,116	—	2,116
Total revenue	298	2,171	—	2,469
Cost of sales excluding items listed separately below	(205)	(2,130)	—	(2,335)
Segment profit margin	93	41	—	134
G&A expenses excluding items listed separately below	(10)	(1)	(10)	(21)
Depreciation, depletion and amortization <sup>(1)</sup>	(39)	(6)	(1)	(46)
Share-based compensation	—	—	(6)	(6)
Transaction and related costs	—	—	(1)	(1)
Interest, accretion and finance costs	(4)	(1)	(14)	(19)
Other income	—	—	1	1
Income (loss) before tax	40	33	(31)	42

Six months ended June 30, 2025	Waste Management	Energy Infrastructure	Corporate	Total
Revenue excluding oil purchase and resale	617	107	—	724
Oil purchase and resale	—	4,444	—	4,444
Total revenue	617	4,551	—	5,168
Cost of sales excluding items listed separately below	(416)	(4,467)	—	(4,883)
Segment profit margin	201	84	—	285
G&A expenses excluding items listed separately below	(22)	(4)	(24)	(50)
Depreciation, depletion and amortization <sup>(1)</sup>	(78)	(12)	(1)	(91)
Share-based compensation	—	—	(16)	(16)
Transaction and related costs	—	—	(5)	(5)
Interest, accretion and finance costs	(7)	(2)	(24)	(33)
Other income	—	1	1	2
<b>Income (loss) before tax</b>	<b>94</b>	<b>67</b>	<b>(69)</b>	<b>92</b>

Three months ended June 30, 2024	Waste Management	Energy Infrastructure	Corporate	Total
Revenue excluding oil purchase and resale	280	57	—	337
Oil purchase and resale	—	2,284	—	2,284
Total revenue	280	2,341	—	2,621
Cost of sales excluding items listed separately below	(186)	(2,303)	—	(2,489)
Segment profit margin	94	38	—	132
G&A expenses excluding items listed separately below	(11)	(3)	(12)	(26)
Depreciation, depletion and amortization <sup>(1)</sup>	(34)	(6)	(1)	(41)
Share-based compensation	—	—	(6)	(6)
Transaction and related costs	—	—	(2)	(2)
Interest, accretion and finance costs	(3)	(1)	(9)	(13)
Other income (expense)	—	1	(2)	(1)
<b>Income (loss) before tax</b>	<b>46</b>	<b>29</b>	<b>(32)</b>	<b>43</b>

Six months ended June 30, 2024	Waste Management	Energy Infrastructure	Corporate	Total
Revenue excluding oil purchase and resale	576	121	—	697
Oil purchase and resale	—	4,799	—	4,799
Total revenue	576	4,920	—	5,496
Cost of sales excluding items listed separately below	(371)	(4,835)	—	(5,206)
Segment profit margin	205	85	—	290
G&A expenses excluding items listed separately below	(22)	(6)	(25)	(53)
Depreciation, depletion and amortization <sup>(1)</sup>	(73)	(11)	(2)	(86)
Share-based compensation	—	—	(20)	(20)
Transaction and related costs	—	—	(2)	(2)
Interest, accretion and finance costs	(6)	(2)	(23)	(31)
Gain on asset divestiture	—	—	520	520
Other income (expense)	—	1	(16)	(15)
<b>Income before tax</b>	<b>104</b>	<b>67</b>	<b>432</b>	<b>603</b>

<sup>(1)</sup> Depreciation, depletion and amortization have been allocated to cost of sales and general and administrative expenses on the Consolidated Statements of Comprehensive Income based on function of the underlying asset.

## WASTE MANAGEMENT SEGMENT

SECURE operates a fully integrated network of waste processing facilities, produced water pipelines, industrial landfills, waste transfer stations and field & industrial solutions capable of handling all major waste streams in Western Canada and North Dakota. Services include produced and waste water disposal, hazardous and non-hazardous waste collection, processing and transfer and treatment of crude oil emulsions.

The Corporation also manages ferrous and non-ferrous metals for industrial, energy, mining, residential, and commercial customers in Western Canada through our network of metals recycling facilities, rail response, and project management services. SECURE collects, processes, and recycles metals to be used in new steel manufacturing.

SECURE also develops technologies that serve as the first line of defense in waste management by creating specialty chemical solutions that optimize operations and increase production.

Through this infrastructure network, the Corporation carries out business operations including the processing, recovery, recycling and disposal of waste streams generated by our energy and industrial customers.

The table below outlines the operational and financial results for the Waste Management segment for the three and six months ended June 30, 2025 and 2024.

	Three months ended June 30,			Six months ended June 30,		
	2025	2024	% Change	2025	2024	% Change
<b>Volumes</b>						
Produced water (in 000's m <sup>3</sup> )	1,325	1,328	—	2,758	2,971	(7)
Waste processing (in 000's m <sup>3</sup> )	575	562	2	1,155	1,303	(11)
Oil recovery (in 000's m <sup>3</sup> )	44	50	(12)	90	100	(10)
Industrial landfill (in 000's m <sup>3</sup> )	344	371	(7)	857	941	(9)
<b>Waste Management Revenue</b>	<b>298</b>	<b>280</b>	<b>6</b>	<b>617</b>	<b>576</b>	<b>7</b>
<b>Cost of Sales</b>						
Cost of sales excluding items noted below	205	186	10	416	371	12
Depreciation, depletion and amortization	38	32	19	75	69	9
<b>Waste Management Cost of Sales</b>	<b>243</b>	<b>218</b>	<b>11</b>	<b>491</b>	<b>440</b>	<b>12</b>
<b>G&amp;A expense (including depreciation not in cost of sales)</b>	<b>11</b>	<b>13</b>	<b>(15)</b>	<b>25</b>	<b>26</b>	<b>(4)</b>
<b>Segment income before tax</b>	<b>40</b>	<b>46</b>	<b>(13)</b>	<b>94</b>	<b>104</b>	<b>(10)</b>

### Volumes

For the three months ended June 30, 2025, produced water volumes remained flat, while oil recovery and industrial landfill volumes declined compared to the same period in 2024. Overall, volumes were negatively impacted by forest fire activity during the quarter, as operators curtailed or slowed operations in certain affected regions. Additionally, produced water volumes were impacted by extended third-party plant turnaround activity in the greater Montney/Wapiti area. Processing volumes increased by 2%, supported by a full quarter of emulsion treating operations at the Clearwater heavy oil terminal, which commenced in the second quarter of 2025. This increase helped offset lower volumes in forest fire-impacted areas.

For the six months ended June 30, 2025, produced water, waste processing, oil recovery, and industrial landfill volumes decreased compared to the same period in 2024. In addition to the forest fire-related impacts noted above, the year-to-date decrease was also attributable to slower activity during the first quarter of 2025 due to extreme cold weather conditions and the divestiture of waste processing facilities and industrial landfills as part of the Sale Transaction. Volumes reported for the six months ended June 30, 2024, include contributions from the divested Facilities, as the Sale Transaction was completed on February 1, 2024.



## ***Financial Results***

Revenue from the Waste Management segment increased 6% for the three months ended June 30, 2025, compared to the same period in 2024. The increase was primarily driven by contributions from the acquisition of the Edmonton metals recycling business on January 31, 2025, which offset lower revenues from waste processing facilities and industrial landfills, which were impacted by forest fire activity as noted above. Recovered oil revenues declined due to lower volumes and significantly lower oil prices, while specialty chemical sales were below the prior-year quarter due to a slower ramp-up following the seasonal slowdown.

For the six months ended June 30, 2025, revenues increased 7%. In addition to the factors noted for the three-month period, revenue growth was supported by price increases implemented in the second half of 2024 and higher specialty chemicals revenue in the first quarter of 2025, driven by strong demand for related products and services. This growth was partially offset by reduced activity at waste processing facilities in the first quarter of 2025 due to extreme cold weather conditions, as well as revenue declines associated with the divested Facilities.

During the three months ended June 30, 2025, cost of sales excluding depreciation, depletion and amortization, increased 10% compared to the second quarter of 2024. The increase was primarily driven by operating costs associated with the acquired Edmonton metals recycling business and higher input costs in the specialty chemicals business.

For the six months ended June 30, 2025, cost of sales excluding depreciation, depletion and amortization, increased 12%. In addition to the factors noted above for the three-month period, the increase also reflects higher activity and sales in the specialty chemicals business during the first quarter of 2025. These increases more than offset the reduction in cost of sales associated with the divested Facilities.

For the three and six months ended June 30, 2025, operational depreciation and amortization increased by \$6 million compared to the prior year periods, primarily due to additional expense associated with assets acquired through the Edmonton metals recycling acquisition completed on January 31, 2025.

During the three and six months ended June 30, 2025, the Waste Management segment's pre-tax income decreased by 13% and 10%, respectively, compared to the same periods in 2024. The decline was primarily due to increases in cost of sales more than offsetting the increase in revenues from the metals recycling acquisition.

## **ENERGY INFRASTRUCTURE SEGMENT**

The Energy Infrastructure segment has two separate business lines: energy infrastructure and oil purchase and resale.

### ***Energy Infrastructure***

SECURE's energy infrastructure includes a network of crude oil gathering pipelines, terminals and storage facilities. Through this infrastructure network, the Corporation engages in the transportation, optimization, terminalling and storage of crude oil.

### ***Oil Purchase and Resale***

SECURE's oil purchase and resale enhances the service offering associated with SECURE's business of terminalling and marketing. By offering this service, SECURE's customers gain efficiencies in transporting and handling of their crude oil to the pipeline. At the Corporation's terminals, SECURE meters the crude oil volumes and purchases the crude oil directly from customers. The Corporation then processes and manages the shipment of crude oil through its own or third-party pipelines. For reporting purposes, both the costs and revenues related to product purchases and resale at the market hub, along with transportation fees, are recorded as oil purchase and resale on a gross basis. The Corporation may also purchase and resell crude oil to take advantage of changing market prices and price differentials to enhance profitability.

The table below outlines average benchmark prices, operational, and financial results for the Energy Infrastructure segment for the three and six months ended June 30, 2025 and 2024.

	Three months ended June 30,			Six months ended June 30,		
	2025	2024	% Change	2025	2024	% Change
WTI (US\$/bbl)	\$ 63.74	\$ 80.57	(21)	\$ 67.58	\$ 78.76	(14)
WCS average differential (US\$/bbl)	\$ 9.62	\$ 13.66	(30)	\$ 11.03	\$ 16.42	(33)
Average exchange rate CAD/USD	0.72	0.73	(1)	0.71	0.74	(4)
Canadian Light Sweet (\$/bbl)	\$ 86.11	\$ 105.97	(19)	\$ 90.55	\$ 100.71	(10)
Crude oil terminalling and pipeline volumes (in 000's m <sup>3</sup> )	1,950	1,743	12	3,799	3,409	11
Revenue (excluding oil purchase and resale)	55	57	(4)	107	121	(12)
Oil purchase and resale	2,116	2,284	(7)	4,444	4,799	(7)
<b>Energy Infrastructure Revenue</b>	<b>2,171</b>	<b>2,341</b>	<b>(7)</b>	<b>4,551</b>	<b>4,920</b>	<b>(8)</b>
<b>Cost of Sales</b>						
Cost of sales excluding items noted below	14	19	(26)	23	36	(36)
Depreciation and amortization	6	6	—	12	11	9
Oil purchase and resale	2,116	2,284	(7)	4,444	4,799	(7)
<b>Energy Infrastructure Cost of Sales</b>	<b>2,136</b>	<b>2,309</b>	<b>(7)</b>	<b>4,479</b>	<b>4,846</b>	<b>(8)</b>
<b>G&amp;A expense</b>	<b>1</b>	<b>3</b>	<b>(67)</b>	<b>4</b>	<b>6</b>	<b>(33)</b>
<b>Segment income before tax</b>	<b>33</b>	<b>29</b>	<b>14</b>	<b>67</b>	<b>67</b>	<b>—</b>

### Volumes

Crude oil pipeline and terminalling volumes increased by 12% and 11%, respectively, for the three and six months ended June 30, 2025, compared to the same periods in 2024. The increase primarily reflects higher throughput resulting from the Clearwater heavy oil terminal expansion completed in the third quarter of 2024, as well as additional volumes from the introduction of emulsion treating operations in the second quarter of 2025.

### Financial Results

Revenue totaled \$55 million in the second quarter of 2025, a decrease of \$2 million from the second quarter of 2024. However, excluding the impact of an \$8 million unrealized loss on the revaluation of crude inventory and derivative contracts recognized in the prior-year period, revenue decreased by \$10 million.

The second quarter of 2024 benefited from a storage opportunity related to the opening of the Trans Mountain pipeline expansion. Excluding this infrequent item, revenue was modestly lower year-over-year, reflecting lower oil prices and narrower differentials, partially offset by strong contributions from the Clearwater heavy oil terminal expansion.

In the six months ended June 30, 2025, revenue (excluding oil purchase and resale) decreased by 12% while oil purchase and resale revenue decreased 7%. In the first half of 2024, SECURE benefited from opportunities to move additional volumes through third-party pipelines and to hold oil inventory in storage, capitalizing on arbitrage opportunities and market price differentials. In contrast, fewer such opportunities were available in the first half of 2025, resulting in lower revenue from these activities. In addition, for the six-month period ended June 30, 2025, revenue declines were further driven by the divestiture of assets completed as part of the Sale Transaction. These impacts were partially offset by increased activity and revenues from the Clearwater heavy oil terminal expansion, as noted above.

Cost of sales, excluding depreciation, amortization and oil purchase and resale, decreased by \$5 million and \$13 million for the three and six months ended June 30, 2025, respectively, compared to the same periods in 2024. The decreases were primarily driven by lower transportation costs, consistent with reduced oil purchase and resale activity.

Operating depreciation expense included in cost of sales relates primarily to the Energy Infrastructure segment's oil pipelines, terminals and storage facilities. For the three and six months ended June 30, 2025, operating depreciation remained consistent.

Income before tax for the Energy Infrastructure segment increased by \$4 million for the three months ended June 30, 2025, compared to the same quarter in 2024. However, excluding the \$8 million unrealized loss recognized in the second quarter of 2024, income before tax declined by \$4 million. The decrease was primarily due to the absence of an infrequent storage transaction that positively impacted the second quarter of 2024, partially offset by reduced G&A expenses in the current period.

For the six months ended June 30, 2025, net income before tax was consistent with the comparative period in 2024 as the reduction in revenues was offset by lower cost of sales and G&A expenses.

## CORPORATE INCOME AND EXPENSES

	Three months ended June 30,			Six months ended June 30,		
	2025	2024	% Change	2025	2024	% Change
G&A expenses excluding items noted below	10	12	(17)	24	25	(4)
Depreciation and amortization	1	1	—	1	2	(50)
Share-based compensation expense	6	6	—	16	20	(20)
<b>Total Corporate G&amp;A expenses</b>	<b>17</b>	<b>19</b>	<b>(11)</b>	<b>41</b>	<b>47</b>	<b>(13)</b>
Transaction and related costs	1	2	(50)	5	2	150
Interest and finance costs	14	9	56	24	23	4
Gain on asset divestiture	—	—	—	—	(520)	(100)
Other (income) expense	(1)	2	(150)	(1)	16	(106)
Income tax expense	11	11	—	23	149	(85)

Included in total Corporate G&A expenses are all public company costs, personnel, office and other administrative costs relating to corporate employees and officers, support services shared across all operational business units, and share-based compensation for all employees.

Share-based compensation expense decreased by \$4 million for the six months ended June 30, 2025, compared to the same period in 2024. The decrease was primarily due to a reduction in the fair value of the liability associated with the deferred share unit plan, which is accounted for as a liability plan. This reduction resulted in a recovery of previously recognized expense in the first quarter of 2025, whereas in the first quarter of 2024, an expense was recognized due to an increase in the fair value of the same liability.

The Corporation incurred \$1 million and \$5 million in transaction costs for the three and six months ended June 30, 2025, respectively. These costs were primarily related to legal and advisory fees, restructuring expenses, and information technology costs associated with the acquisition of the Edmonton metals recycling business completed on January 31, 2025.

In the first quarter of 2024, the Corporation realized a gain of \$520 million for the Sale Transaction, net of \$20 million of advisory and legal fees, severance and restructuring costs.

Interest and finance costs increased by \$5 million for the three months ended June 30, 2025 compared to the same period in 2024, primarily due to a higher outstanding balance on the revolving credit facility. For the six months ended June 30, 2025, interest expense increased by \$1 million compared to the same period in 2024. This increase reflects higher interest costs in the second quarter of 2025, which offset a reduction in the first quarter. The lower interest expense in the first quarter was primarily due to the redemption of the 2025 senior secured notes and the 2026 unsecured notes during the first quarter of 2024, as well as the issuance of the 2029 unsecured notes at a lower interest rate.

In the first quarter of 2024, the Corporation recognized a \$16 million loss on debt extinguishment related to the redemption of the 2026 unsecured notes.

For the three months ended June 30, 2025, the Corporation's income tax expense was \$11 million, consistent with the same period in 2024. For the six months ended June 30, 2025, interest expense decreased to

\$23 million from \$149 million in the prior-year comparative period, primarily due to higher taxable income in 2024 resulting from the gain recognized on the Sale Transaction.

## SUMMARY OF QUARTERLY RESULTS

### Seasonality

In Western Canada, the level of activity is influenced by seasonal weather patterns. As warm weather returns in the spring, the winter's frost thaws (commonly referred to as "spring break-up"), rendering many secondary roads incapable of supporting heavy loads. As a result, road bans are implemented, prohibiting the transportation of heavy loads in certain areas. This limits the movement of heavy equipment, and the transportation of heavy waste loads is restricted, leading to smaller loads and a general reduction in the volume of waste delivered to SECURE's facilities. The second quarter has generally been the slowest due to spring break-up. Additionally, operations during the fourth quarter and the first quarter are impacted by holiday shutdowns, slow new year start-ups, and extreme winter weather conditions, including severe cold and heavy snowfall. These factors contribute to reduced activity levels, logistical challenges, and operational slowdowns in certain regions.

Accordingly, while the Corporation's facilities remain open and accessible year-round, spring break-up and winter-related slowdowns reduce waste volumes received and specialty chemical sales. These seasonal trends typically lead to quarterly fluctuations in operating results and working capital requirements, which should be considered in any quarter-over-quarter analysis of performance.

The table below summarizes unaudited consolidated quarterly information for each of the eight most recently completed fiscal quarters.

	2025		2024				2023	
(\$ millions, except share and per share data)	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
Revenue (excluding oil purchase and resale)	353	371	332	374	337	360	451	427
Oil purchase and resale	2,116	2,328	2,230	2,240	2,284	2,515	1,889	1,788
Total revenue	2,469	2,699	2,562	2,614	2,621	2,875	2,340	2,215
Net income	31	38	34	94	32	422	59	47
Per share - basic	0.14	0.16	0.14	0.39	0.12	1.50	0.20	0.16
Per share - diluted	0.14	0.16	0.14	0.39	0.12	1.47	0.20	0.16
Weighted average shares - basic	224,010,321	232,187,206	235,945,893	239,290,458	262,468,788	281,557,907	288,968,141	292,043,344
Weighted average shares - diluted	226,673,094	235,966,771	240,293,825	243,055,638	265,906,070	286,486,941	293,212,504	294,929,189
Adjusted EBITDA <sup>(1)</sup>	110	121	117	127	114	132	162	158

<sup>(1)</sup> Non-GAAP financial measure. Refer to the "Non-GAAP and other specified financial measures" section of this MD&A for further information.

### Quarterly Review Summary

As shown above, quarterly performance is influenced by seasonal variations. However, fluctuations in industry activity, along with SECURE's historical growth, acquisitions, and divestitures, also contribute to variations in quarterly results.

During the fourth quarter of 2023, the Corporation experienced a substantial rise in revenues, driven by enhanced activity across all business units within the Waste Management segment and Energy Infrastructure segment. This increase in activity was spurred by higher growth and sustaining capital expenditures invested during the year. Key contributors to the Corporation's improved earnings included produced water growth across our network in Western Canada, the completion of the Clearwater heavy oil terminalling and gathering infrastructure in the third quarter of 2023, the expansion of a Montney water disposal facility, and investments in equipment for metals recycling.

The divestiture of the Facilities in the first quarter of 2024 had a notable impact on the Corporation's operating and financial results. Consequently, both revenues and expenses (excluding oil purchase and resale) experienced a decline due to this divestiture. As a result of the Sale Transaction, the Corporation recorded a gain of \$520 million in the first quarter of 2024.

During the third quarter of 2024, the Corporation recorded an income tax recovery of \$30 million, primarily due to revisions in the underlying assumptions with respect to the tax treatment of the Sale Transaction, which contributed to an increase in net income.

During the first quarter of 2025, higher revenues were driven by contributions from the acquisition of the Edmonton metals recycling business and growth in specialty chemical sales.

Results for the second quarter of 2025 reflected typical seasonal impacts from spring break-up, along with lower recovered oil prices and operational disruptions caused by forest fires and extended third-party plant turnaround activity in the greater Montney/Wapiti area.

## **LIQUIDITY AND CAPITAL RESOURCES**

The Corporation's objective in capital management is to ensure adequate sources of capital are available to carry out its planned capital program while maintaining operational activity, paying dividends, conducting share buybacks, and ensuring stable cash flow to sustain the business for the long term.

Management considers capital to be the Corporation's working capital (current assets less accounts payable and accrued liabilities, customer prepayments, and current tax payable), total amounts drawn on debt borrowings (Revolving Credit Facility and 2029 unsecured notes) and shareholders' equity.

The Corporation's overall capital management strategy remains unchanged from prior periods. Management controls its capital structure through detailed forecasting and budgeting, as well as established policies and processes over monitoring planned capital and operating expenditures. This includes the Board reviewing the Corporation's results and approving major capital spending on a quarterly basis.

The key measures that management uses to monitor its capital structure are incurred capital expenditures compared to authorized limits, Adjusted EBITDA on all of its operations, discretionary free cash flow and the covenant ratios as defined in the Corporation's lending agreements which are discussed further below.

### ***Debt Borrowings***

The Corporation's debt borrowings as at June 30, 2025 consisted of:

- The Revolving Credit Facility, a \$900 million three-year facility with eight financial institutions, was amended and renewed in May 2025, extending the term to May 31, 2028. The total amount drawn at June 30, 2025 was \$550 million. All amounts borrowed under the Revolving Credit Facility are secured by substantially all tangible and intangible assets owned by the Corporation.
- The 2029 unsecured notes, consisting of \$300 million aggregate principal amount of 6.75% unsecured notes due March 22, 2029.
- A total of \$107 million of letters of credit issued against the Revolving Credit Facility and Letter of Credit Facility.

Amounts borrowed under the Revolving Credit Facility bear interest at the Corporation's option of either the Canadian prime rate or U.S. Base Rate plus 0.625% to 2.50% or Canadian Overnight Repo Rate Average ("CORRA") rate or Secured Overnight Financing Rate ("SOFR") rate plus 1.625% to 3.50%, depending, in each case, on the ratio of Total Debt to EBITDA as defined in the Revolving Credit Facility.

Interest payments on the 2029 unsecured notes occur in March and September during the term of the debt. These payments have historically led to lower discretionary free cash flow in the first and third quarters.



## Credit Ratings

The Corporation's credit ratings issued by S&P Global Ratings ("S&P") and Fitch Ratings ("Fitch") provide increased transparency and comparability for debt investors and other capital market participants. The Corporation's credit ratings were unchanged in the quarter and as at June 30, 2025 are as follows:

	S&P	Fitch
Corporate Rating	B+	BB-
2029 unsecured notes	BB-	BB-

There is no assurance that any rating will remain in effect for any given period of time or that any rating will not be revised or withdrawn entirely by a rating agency in the future if, in its judgment, circumstances so warrant. Downgrades in SECURE's credit rating could adversely affect SECURE's business, cash flows, financial condition, operating results and share and debt prices. Credit ratings are not recommendations to purchase, hold or sell securities and do not address the market price or suitability of a specific security for a particular investor. Refer to section entitled "*Description of Capital Structure – Ratings*" in the AIF for a more detailed discussion of credit ratings and their impact on the Corporation.

## Revolving Credit Facility Covenants

At June 30, 2025, the Corporation was in compliance with all financial covenants contained in the Revolving Credit Facility.

The following table outlines SECURE's covenant ratios, calculated in accordance with the Revolving Credit Facility, at June 30, 2025 and December 31, 2024:

	Covenant	June 30, 2025	December 31, 2024	% Change
Senior Debt to EBITDA	not to exceed 2.75	1.5	0.4	275
Total Debt to EBITDA	not to exceed 4.5	2.1	1.0	110
Interest coverage	not to be less than 2.5	8.3	8.7	(5)

## Issued capital

Issued capital of \$637 million at June 30, 2025 decreased from \$863 million at December 31, 2024, with common shares repurchased and cancelled during the six months ended June 30, 2025.

On December 16, 2024, the Corporation renewed the previous NCIB. Pursuant to the renewed NCIB, the Corporation is authorized to purchase and cancel up to a maximum of 19,367,434 common shares of the Corporation representing approximately 8% of the Corporation's outstanding shares as at December 10, 2024, or 10% of the Corporation's public float. The NCIB will terminate on December 17, 2025 or such earlier date as the maximum number of common shares are purchased pursuant to the NCIB or the NCIB is completed or terminated at the Corporation's election.

On April 9, 2025, the Corporation commenced a SIB pursuant to which it offered to purchase up to \$200 million of its common shares through a "modified Dutch auction". The SIB was completed on May 14, 2025, with the Corporation taking up 9,382,390 common shares at a price of \$14.50 per share, representing an aggregate purchase of \$136 million and 4% of the total number of SECURE's outstanding common shares. The Corporation also incurred \$1 million in transaction costs in connection with the SIB which were included in the cost of acquiring the common shares.

The table below summarizes the share repurchases and cancellations for the three and six months ended June 30, 2025 and 2024:

	Three months ended June 30,			Six months ended June 30,		
	2025	2024	% Change	2025	2024	% Change
Shares repurchased and cancelled under the share purchase agreement	—	13,181,020	(100)	—	13,181,020	(100)
Price per share	\$ —	\$ 11.38	(100)	\$ —	\$ 11.38	(100)
Total consideration	\$ —	\$ 150	(100)	\$ —	\$ 150	(100)
Shares repurchased and cancelled under SIB	9,382,390	21,929,818	(57)	9,382,390	21,929,818	(57)
Price per share	\$ 14.50	\$ 11.40	27	\$ 14.50	\$ 11.40	27
Total consideration <sup>(1)</sup>	\$ 137	\$ 251	(45)	\$ 137	\$ 251	(45)
Shares repurchased and cancelled under NCIB	1,681,100	2,827,000	(41)	6,963,100	14,882,510	(53)
Price per share	\$ 14.87	\$ 11.47	30	\$ 14.94	\$ 10.66	40
Total consideration	\$ 25	\$ 32	(22)	\$ 104	\$ 159	(35)

### Liquidity Risk

Liquidity risk is the risk that the Corporation will not be able to meet our financial obligations when they are due. The Corporation manages its liquidity risk through cash and debt management. Management's assessment of the Corporation's liquidity reflects estimates, assumptions and judgments relating to current market conditions.

The Corporation's customers are impacted by fluctuations in oil and gas prices, which may lead to volatility affecting drilling and completion activity. However, SECURE's business units are primarily centered on production volumes which are recurring. In addition, a portion of these production volumes are contracted and/or fee-for-service contracts that are expected to provide a degree of cash flow stability.

In the three months ended June 30, 2025, the Corporation declared a quarterly dividend of \$0.10 per common share. The decision whether or not to pay dividends and the amount of any such dividends are subject to the sole discretion of the Board, which regularly evaluates the Corporation's proposed dividend payments.

SECURE believes the sharing of excess cash flows with shareholders is a core business principle; as a result, management and the Board will continue to monitor the Corporation's dividend policy with respect to forecasted Adjusted EBITDA, debt, capital expenditures and other investment opportunities including share buybacks, as well as expected interest, lease, tax and transaction costs, and will look for opportunities to return additional capital as business conditions warrant.

To meet financial obligations, the Corporation may adjust the amount of its dividends, draw on the Revolving Credit Facility up to the covenant restrictions, divest assets, issue subordinated debt, or obtain equity financing. The declaration and payment of dividends is at the discretion of the Board and is dependent upon, among other things, financial performance, compliance with debt covenants and the factors referred to under the heading "Risk Factors" in the AIF. While the Corporation has had success in obtaining financing in the past, access to capital may be more difficult in the future depending on the economic and operating environment. Refer to the "Access to Capital and Financing Future Growth Expansion" discussion in the "Risk Factors" sections of the AIF.

As at June 30, 2025, the Corporation had \$324 million in Liquidity consisting of \$31 million in cash and \$293 million in available borrowing capacity on its Revolving Credit Facility and Letter of Credit Facility, subject to covenant restrictions. Refer to Note 21 of the Annual Financial Statements for further disclosure regarding the Corporation's liquidity risk and Note 17 of the Interim Financial Statements for details of the Corporation's contractual obligations and contingencies at June 30, 2025, which notes are incorporated by reference into this MD&A and available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca) and on the Corporation's website [www.secure.ca](http://www.secure.ca).

The following provides a summary and comparison of the Corporation's operating, investing and financing cash flows for the three and six months ended June 30, 2025 and 2024.

## Net Cash Flows from Operating Activities

	Three months ended June 30,			Six months ended June 30,		
	2025	2024	% Change	2025	2024	% Change
Net cash flows (used in) from operating activities	(43)	190	(123)	58	198	(71)

During the three and six months ended June 30, 2025, net cash flows (used in) from operating activities was lower compared to the same periods in 2024, primarily due to changes in non-cash working capital. The decreases were largely driven by a reduction in customer prepayments within the Energy Infrastructure segment during the second quarter of 2025. In addition, the second quarter of 2024 included a cash inflow from the sale of crude oil inventory held in storage.

## Investing Activities

On January 31, 2025, SECURE completed the acquisition of a metals recycling business operating in Edmonton, Alberta for a total purchase price of \$162 million in cash. Under the asset purchase agreement, SECURE acquired cash, inventory, property, plant, and equipment, and intangible assets, from the acquired company. This acquisition expands SECURE's scrap metals processing capacity and enhances access to key regions.

During the first quarter of 2024, the Corporation received cash proceeds of \$1.15 billion from the Sale Transaction.

	Three months ended June 30,			Six months ended June 30,		
	2025	2024	% Change	2025	2024	% Change
<b>Capital expenditures<sup>(1)</sup></b>						
Growth capital expenditures	14	11	27	43	22	95
Sustaining capital expenditures	24	32	(25)	35	40	(13)
<b>Total capital expenditures</b>	<b>38</b>	<b>43</b>	<b>(12)</b>	<b>78</b>	<b>62</b>	<b>26</b>

<sup>(1)</sup> Refer to the "Operational definitions" section of this MD&A for further information.

Growth capital expenditures totaled \$14 million and \$43 million for the three and six months ended June 30, 2025, respectively. Investments were primarily directed toward progressing upgrades required to reopen a suspended industrial waste processing facility located in Alberta's Industrial Heartland to meet local demand, and advancing construction of a produced water processing and disposal facility, including associated pipeline infrastructure in the Alberta Montney region to support growing producer volumes.

Sustaining capital expenditures totaled \$24 million and \$32 million for the three and six months ended June 30, 2025, respectively. These expenditures included equipment additions and upgrades for metals recycling and specialty chemicals operations, landfill cell expansions, and well integrity programs.

## Financing Activities

	Three months ended June 30,			Six months ended June 30,		
	2025	2024	% Change	2025	2024	% Change
Draw (repayment) of credit facilities	296	121	145	504	(300)	(268)
Settlement of notes	—	—	—	—	(571)	(100)
Issuance of unsecured notes	—	—	—	—	300	(100)
Financing fees	(1)	(2)	(50)	(1)	(8)	(88)
Lease liability principal payments	(6)	(8)	(25)	(13)	(15)	(13)
Dividends paid	(22)	(24)	(8)	(45)	(52)	(13)
Share repurchases and cancellations	(162)	(434)	(63)	(241)	(560)	(57)
Tax on share repurchases	(3)	(11)	(73)	(4)	(11)	(64)
Share units - tax withholdings settled with cash	—	—	—	(15)	—	100
Change in non-cash working capital	—	6	(100)	—	6	(100)
<b>Net cash flows from (used in) financing activities</b>	<b>102</b>	<b>(352)</b>	<b>(129)</b>	<b>185</b>	<b>(1,211)</b>	<b>(115)</b>

During the three months ended June 30, 2025, the Corporation drew \$296 million on the Revolving Credit Facility, primarily to fund share repurchases under the SIB and the NCIB. During the six months ended June 30, 2025, total draws on the facility amounted to \$504 million, primarily to fund the acquisition of a metals recycling company and the share repurchase programs.

During the six months ended June 30, 2024, the Corporation fully repaid the outstanding balance on its Revolving Credit Facility and redeemed the 2025 senior secured notes and 2026 unsecured notes. The repayments and redemptions were funded using proceeds from the Sale Transaction and the issuance of the 2029 unsecured notes.

The Corporation also declared dividends to holders of common shares for the three and six months ended June 30, 2025 of \$22 million and \$45 million (three and six months ended June 30, 2024: \$24 million and \$52 million). On June 16, 2025, the Corporation declared a dividend in the amount of \$0.10 per common share. The Corporation paid out this dividend to holders of common shares on record on July 1, 2025. Dividends paid in the second quarter of 2025 were \$2 million lower than in the same period of 2024, primarily due to a reduced share count resulting from repurchases completed throughout 2024 and the first half of 2025.

For the six months ended June 30, 2025, the Corporation withheld 1,073,888 common shares with respect to minimum statutory withholding tax obligations which were settled from its cash reserves. Total withholding tax paid in cash for the six months ended June 30, 2025 was \$15 million.

## **CONTRACTUAL OBLIGATIONS**

Refer to Note 17 of the Interim Financial Statements for disclosure related to contractual obligations.

## **LEGAL PROCEEDINGS AND REGULATORY ACTIONS**

The Corporation and Canadian Energy Services L.P. ("CES") have been engaged in litigation in respect of certain patented drilling fluid technology (the "Patent") since 2018. CES sued the Corporation for infringement, despite the Corporation's vehement denials. In a decision, the Federal Court ruled that CES was not an inventor of the technology, thereby awarding sole ownership of the technology to the Corporation and ending any infringement claims against the Corporation. CES appealed that decision to the Federal Court of Appeal and lost. CES has filed for leave to appeal the Federal Court of Appeal decision to the Supreme Court of Canada.

Despite the award of sole ownership to the Corporation, the Corporation believes that CES continues to use and sell products derived from the Patent, thereby infringing on the Corporation's rights. As a result, in June of 2025 the Corporation filed a statement of claim against CES for damages relating to such infringement, for an amount to be proven at trial and which could be material. The Corporation will continue to protect and enforce its rights against all such infringements.

## **BUSINESS RISKS**

### ***Trade Relations and Tariffs***

U.S. foreign trade policy continues to remain unstable as a result of actions taken by President Trump's administration and the retaliatory response taken by countries all over the world. For example, on March 4, 2025, the U.S. imposed 25% tariffs on all goods imported from Canada (excluding energy and energy resources, which are subject to a 10% tariff) which were then paused on March 6, 2025. Subsequently, the U.S. imposed 25% tariffs on steel and aluminum imported from Canada and other countries, and also removed the pause on the generally applicable tariffs imposed on March 4, 2025, but exempted goods, energy and energy resources that are compliant with the Canada-United States-Mexico Agreement. The U.S. has also imposed tariffs on automobiles imported from Canada, and Canada has responded with tariffs on automobiles imported from the U.S. Canada also imposed a first round of tariffs on \$30 billion of certain U.S. goods in March 2025. On April 2, 2025, the U.S. announced the implementation of a broad range of "reciprocal" tariffs on goods imported from most countries other than Canada, including from China and Europe, ranging from 10% to, in some cases, in excess of 40%. Subsequently, on April 9, 2025, the U.S. administration announced a 90-day suspension of planned "reciprocal" tariff increases for over 75 non-retaliating countries, establishing a uniform 10% tariff rate during this period. Concurrently, tariffs on imports from China were increased to a minimum of 125%, with some categories of goods subject to an additional 20% surcharge, resulting in effective tariff rates of a minimum of 145%. The 90-day suspension has been extended to August 1, 2025. On June 4, 2025, the U.S. increased the

U.S. tariffs on aluminum and steel imports from 25% to 50% and on June 27, 2025, Canada imposed import quotas on imports of steel mill products from non-free trade agreement partners.

The extent, duration and level of U.S. tariffs and other related trade measures and responses from trade partners, remain uncertain and continue to evolve. The implementation of such tariffs, including the retaliatory tariffs imposed by Canada and others in response, any changes to the existing tariffs including any delay or escalation of such tariffs and any further potential tariff response strategy by any country may create uncertainty. Such uncertainty has permeated the economic and investment outlook and has impacted current economic conditions, including such issues as the inflation rate and the global supply chain. Tariffs on steel, aluminum, and other industrial materials may increase the cost of equipment, infrastructure, and maintenance, potentially impacting capital expenditures and operational efficiency. Additionally, tariffs on energy-related products could reduce cross-border trade competitiveness, affecting the demand for SECURE's services. Any retaliatory measures by Canada, or any other country, or prolonged trade disputes may further increase costs, disrupt supply chains, and introduce regulatory uncertainty.

This tariff conflict may put into perspective many of the top and emerging risks to which SECURE is exposed, including credit risk, commodity pricing and market risk, liquidity and funding risk, operational risk, strategic risk and third-party risk. The extent to which SECURE's business, financial condition, results of operations and prospects will be affected depends largely on the nature and duration of uncertain and unpredictable events, such as the duration or escalation of the tariffs, the evolution of retaliatory measures, possible fiscal or monetary policy responses, and reactions to ongoing changes by global financial markets. While SECURE continues to monitor trade policies and adapt its procurement and operational strategies, any prolonged restrictive trade measures could negatively impact the Corporation's margins, project timelines, and overall market conditions.

A detailed discussion of SECURE's business risks and uncertainties are set out in the "Risk Factors" section of the AIF, which is available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca) and on the Corporation's website [www.secure.ca](http://www.secure.ca), which is incorporated by reference herein.

## OUTSTANDING SHARE CAPITAL

As at July 28, 2025, there are 219,838,721 common shares issued and outstanding. In addition, the Corporation had the following share-based awards outstanding and exercisable or redeemable:

Balance as at July 28, 2025	Issued	Exercisable
Restricted Share Units	1,786,017	—
Performance Share Units	2,533,458	—

## OFF-BALANCE SHEET ARRANGEMENTS

At June 30, 2025, the Corporation did not have any material off-balance sheet arrangements.

## FINANCIAL AND OTHER INSTRUMENTS

As at June 30, 2025, the Corporation's financial instruments included cash, accounts receivable and accrued receivables, accounts payable and accrued liabilities, customer prepayments, current tax payable, the Revolving Credit Facility, the 2029 unsecured notes, lease liabilities and derivative instruments. The fair values of these financial instruments approximate their carrying amount due to the short-term maturity of the instruments, except for the Revolving Credit Facility, and the 2029 unsecured notes. The Revolving Credit Facility's carrying value approximates its fair value due to the variable interest rates applied, which approximate market interest rates. The fair value of the 2029 unsecured notes is influenced by changes in risk-free interest rates and the market assessment of credit risk.

Derivative instruments are fair valued at each period end in accordance with their classification of fair value through profit or loss. The Corporation utilizes derivative financial instruments to manage its exposure to market risks relating to commodity prices, foreign currency exchange rates and interest rates. Fair values of derivative contracts fluctuate depending on the underlying estimates of future commodity price curves, foreign currency exchange rates and interest rates. The estimated fair value of all derivative financial instruments is based on observable market data.



The use of financial instruments exposes the Corporation to credit, liquidity, foreign currency, interest rate and market risk. A discussion of how these and other risks are managed can be found in the AIF under the heading “*Risk Factors*” and a discussion of the corresponding classification and amounts of income, expenses, gains and losses associated with these financial instruments and their fair value can be found in Note 21 of the Corporation’s Annual Financial Statements.

Of the Corporation’s financial instruments, cash, accounts receivable and accrued receivables and derivative instruments contain credit risk. The credit risk associated with cash is minimized as it is all held at major Canadian financial institutions. The Corporation provides credit to customers in the normal course of operations. The Corporation’s credit risk policy includes performing credit evaluations of its customers. A significant portion of the Corporation’s accounts receivable are due from companies in the oil and natural gas industry and are subject to normal industry credit risks. Where credit risk associated with a counterparty is high, the Corporation requires prepayments from customers. Given the policies and procedures in place, management is appropriately managing its credit risk.

The Corporation’s exposure to losses in the event that counterparties to derivative instruments are unable to meet the terms of the contracts is considered very low as commodity derivative trades are all done with a large commodity futures exchange, and interest rate and foreign exchange hedges are done with major Canadian financial institutions.

Funds drawn under the Revolving Credit Facility are managed through a combination of bankers’ acceptance loans, CORRA and U.S. dollar SOFR loans which bear interest at a floating interest rate. To the extent that the Corporation borrows under the Revolving Credit Facility, the Corporation is at risk to rising interest rates and foreign exchange rates.

## **ACCOUNTING POLICIES**

SECURE’s material accounting policies are set out in Note 2 of the Annual and Interim Financial Statements. There were no new accounting standards or amendments to IFRS issued that materially impacted the Interim Financial Statements.

## **FUTURE ACCOUNTING PRONOUNCEMENTS**

In April 2024, the IASB issued IFRS 18, *Presentation and Disclosure in Financial Statements*, which will replace IAS 1, *Presentation of Financial Statements*. The new standard introduces key changes to the structure of the consolidated statements of comprehensive income, required disclosures for certain management-defined performance measures, and aggregation and disaggregation of line items in the financial statements. IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, with early adoption permitted. The standard will be applied retrospectively, with certain transition provisions. The Corporation is currently evaluating the impact of adopting IFRS 18 on the Consolidated Financial Statements.

## **CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS**

In the preparation of the Corporation’s Interim Financial Statements, management has made judgments, estimates and assumptions that affect the recorded amounts of revenues, expenses, assets, liabilities and the disclosure of commitments, contingencies and guarantees. Estimates and judgments used are based on management’s experience and the assumptions used are believed to be reasonable given the circumstances that exist at the time the Interim Financial Statements are prepared. Actual results could differ from these estimates. The most significant estimates and judgments used in the preparation of the Corporation’s Annual and Interim Financial Statements have been set out in Note 3 of the Corporation’s Annual and Interim Financial Statements.

## **INTERNAL CONTROLS OVER FINANCIAL REPORTING & DISCLOSURE CONTROLS AND PROCEDURES**

Disclosure controls and procedures (“DC&P”) as defined in National Instrument 52-109 - Certification of Disclosure in Issuers’ Annual and Interim Filings (“NI 52-109”) means the controls and other procedures of SECURE that are designed to provide reasonable assurance that information required to be disclosed by SECURE in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time periods specified in the securities legislation and include controls and procedures designed to ensure that information required to be disclosed by SECURE in

its annual filings, interim filings or other reports filed or submitted under securities legislation is accumulated and communicated to SECURE's management including its Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") as appropriate to allow timely decisions regarding required disclosure.

Internal control over financial reporting ("ICFR"), as defined in NI 52-109 means a process designed by, or under the supervision of SECURE's CEO and CFO, and effected by the Board, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Corporation used the Internal Control – Integrated Framework (2013) published by the Committee of Sponsoring Organizations of the Treadway Commission in the design of its ICFR. SECURE's ICFR includes policies and procedures that:

- Pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of SECURE;
- Are designed to provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with IFRS and that receipts and expenditures of SECURE are being made only in accordance with authorizations of management and directors; and
- Are designed to provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of SECURE's assets that could have a material effect on the financial statements.

There was no change to the Corporation's ICFR that occurred during the most recent interim period ended June 30, 2025 that has materially affected, or is reasonably likely to materially affect, the Corporation's ICFR.

SECURE completed the acquisition of the Edmonton metals recycling business on January 31, 2025. As permitted by and in accordance with NI 52-109, since the acquisition occurred not more than 365 days before the end of the reporting period, management has limited the scope and design, and subsequent evaluation, of ICFR and DC&P to exclude the controls, policies and procedures in respect of the business acquired. Such scope limitation is primarily due to the time required for management to assess the ICFR and DC&P relating to the acquired business in a manner consistent with SECURE's other operations. Further integration will take place throughout 2025 as processes and systems align.

Current assets and non-current assets attributable to the acquired Edmonton metals recycling business represented \$40 million and \$201 million, respectively, of SECURE's total current and non-current assets at June 30, 2025. Current liabilities and non-current liabilities attributable to the acquired Edmonton metals recycling business represented \$8 million and \$51 million, respectively, of SECURE's total current and non-current liabilities at June 30, 2025. Revenue and net income before tax attributable to the acquired Edmonton metals recycling business represented \$49 million and a net loss before tax of \$2 million, respectively, of SECURE's revenue and net income before tax for the six months ended June 30, 2025.

Management, including the CEO and CFO, does not expect that the Corporation's DC&P and ICFR will prevent or detect all misstatements or instances of fraud. The inherent limitations in all control systems are such that they can provide only reasonable, not absolute, assurance that all control issues, misstatements or instances of fraud, if any, within the Corporation have been detected.

## **RELATED PARTIES**

Refer to Note 23 of the Corporation's Annual Financial Statements for disclosure of related parties. There have been no other material related party transactions or significant changes to those disclosed in the Annual Financial Statements.

## **FORWARD-LOOKING STATEMENTS**

Certain statements contained or incorporated by reference in this MD&A constitute "forward-looking statements and/or "forward-looking information" within the meaning of applicable securities laws (collectively referred to as "forward-looking statements"). When used in this MD&A, the words "achieve", "advance", "anticipate", "believe", "can be", "capacity", "commit", "continue", "could", "deliver", "drive", "enhance", "ensure", "estimate", "execute", "expect", "focus", "forecast", "forward", "future", "goal", "grow", "integrate", "intend", "may", "maintain", "objective", "ongoing", "opportunity", "outlook", "plan", "position",

"potential", "prioritize", "realize", "remain", "result", "seek", "should", "strategy", "target", "will", "would" and similar expressions, as they relate to SECURE, its management, or the combined company, are intended to identify forward-looking statements. Such statements reflect the current views of SECURE and speak only as of the date of this MD&A.

In particular, this MD&A contains or implies forward-looking statements pertaining but not limited to: SECURE's expectations and priorities for 2025 and beyond and its ability and position to achieve such priorities; the ability of SECURE's solutions to help reduce costs, lower emissions, increase safety, manage water, recycle by-products and protect the environment; statements concerning shareholder returns and the NCIB, including the duration of the NCIB, the number of common shares which may be purchased under the NCIB, the timing, amount and price of purchases of common shares under the NCIB; SECURE's expectation to capture value as market conditions normalize; the impact of the steps being taken by SECURE to protect the business against the near-term volatility in the metals recycling segment; continued demand for SECURE's products, services and infrastructure; expected capital expenditures and the development of projects associated therewith, including continued investments in the Clearwater heavy oil terminalling and gathering infrastructure and enhanced capacity resulting therefrom, the upgrade and expansion of an existing waste processing facility, construction of new water disposal facilities, equipment purchases for waste processing facility growth projects, asset integrity programs, well and facility improvements, water pipeline projects, purchases of rail cars and other assets and increasing the efficiency of the Corporation's metals recycling logistics and distribution operations, and disposal well and landfill expansions, and the timing of the completion of projects related thereto; the anticipated benefits of investments, acquisitions or dispositions, and the ability of the Corporation to realize such benefits; the recent acquisition of the Edmonton-based metals recycling business increasing our scale and processing capabilities, enabling significant synergies with our existing operations; funding growth initiatives and our organic growth capital program; our Canadian and North Dakota customers remaining focused on disciplined and modest production growth, achievable within anticipated cash flows, prioritizing maintaining balance sheet strength, cost management, and operational efficiencies; expectations and uncertainty with respect to the economy, evolving economic conditions and the industrial landscape in North America; our commitment and ability to adapt to evolving market conditions and support our customers' needs with reliable, safe and cost-effective solutions; our strong balance sheet and projected cash flows will provide SECURE with the flexibility to execute on its capital allocation priorities; SECURE's expectations related to economic drivers, and the corresponding demand for our services; SECURE's expectation to continue to deliver industry leading margins, and a stable cash flow profile underpinned by recurring volumes driven by industrial waste, metals, and energy markets; the delivery of enhanced returns to our shareholders through share buybacks and a quarterly dividend, and the quantum thereof; SECURE's expectations for 2025, including projections regarding Adjusted EBITDA, discretionary free cash flow, expenditures relating to our organic growth program, sustaining capital expenditures and asset retirement obligation spend; Adjusted EBITDA being indicative of how the fundamental business is performing and being managed; the use of discretionary free cash flow and discretionary free cash flow per share to evaluate the adequacy of cash flow to manage debt levels, invest in the growth of the business, or return capital to shareholders; SECURE's capital management strategy and its ability to ensure adequate sources of capital are available to maintain operational activities, carry out its planned capital program, fund dividend payments, conduct share buybacks, and ensure sufficient and stable cash flow to sustain the business for the long-term; SECURE's capital management strategy and the approval thereof; the development of new technologies that serve as the first line of defense in waste management by creating specialty chemical solutions and the ability of such solutions to optimize operations and increase production; oil purchase and resale enhancing the service offering associated with SECURE's terminalling and marketing business and SECURE's customers gaining efficiencies in transporting and handling of crude oil to the pipeline as a result of such services; SECURE's intention and ability to purchase and resell crude oil to take advantage of changing market prices and price differentials and expectations regarding enhanced profitability therefrom; SECURE's ability to capitalize on arbitrage opportunities and leverage price differentials between markets to enhance profitability; seasonal weather patterns, including forest fires, and the resulting variations in energy industry activity and the impacts thereof on SECURE's operating results, working capital requirements and the accessibility of SECURE's facilities; the contributions of SECURE's historical growth, acquisitions, and divestitures to quarterly results; increased in activity levels due to growth and sustaining capital expenditures; interest payments and expenses and the effect thereof on financial results, including discretionary free cash flow; timing with respect to payment of interest payments on the 2029 unsecured notes and the ability of the Corporation to meet its obligations thereunder; fluctuations in oil and gas prices and the effects thereof on drilling and completion activity; SECURE's business units being centered on recurring production volumes;

expectations that contracted and fee-for-service contracts will provide a degree of cash flow stability; SECURE's dividend policy, and the declaration, timing and amount of dividends thereunder; opportunities to return additional capital to shareholders as business conditions warrant; sources of liquidity available to meet SECURE's financial obligations, including adjustments to dividends, drawing on credit facilities, issuing subordinated debt, obtaining equity financing or divestitures; compliance with debt covenants; SECURE's liquidity position and access to capital; the Corporation's use of derivative financial instruments to manage its exposure to market risks relating to commodity prices, foreign currency exchange rates and interest rates; the management of credit risk; the level of credit risk associated with cash; future borrowing under the Revolving Credit Facility and Letter of Credit Facility; and the impact of new or existing regulatory requirements on SECURE's business and the introduction of such requirements, including with respect to the adoption of sustainability reporting standards by the CSA; statements regarding the litigation with CES, including the Corporation's statement of claim against CES for damages; and other statements.

Forward-looking statements are based on certain assumptions that SECURE has made in respect thereof as at the date of this MD&A regarding, among other things: SECURE's 2025 expectations; economic and operating conditions, including commodity prices, crude oil and natural gas storage levels, interest rates, exchange rates, and inflation; ability to enter into signing agreements with customers to backstop the investments and acquisition opportunities present; continued demand for the Corporation's infrastructure services and activity linked to long-term and recurring projects; the expectation with respect to the commercial agreements entered into by SECURE for water disposal services in the Montney region, the benefits derived therefrom and incremental produced water infrastructure expansion which is expected to be in service in the first quarter of 2026; the changes in market activity and growth will be consistent with industry activity in Canada and the U.S. and growth levels in similar phases of previous economic cycles; infrastructure developments in Western Canada; increased capacity and stronger pricing with access to global markets through new infrastructure; the impact of any new pandemic or epidemic and other international or geopolitical events, including government responses related thereto and their impact on global energy pricing, oil and gas industry exploration and development activity levels and production volumes; anticipated sources of funding being available to SECURE on terms favourable to SECURE; the success of the Corporation's operations and growth projects; the impact of seasonal weather patterns; the Corporation's competitive position, operating, acquisition and sustaining costs remaining substantially unchanged; the Corporation's ability to attract and retain customers; that counterparties comply with contracts in a timely manner; current commodity prices, forecast taxable income, existing tax pools and planned capital expenditures; that counterparties comply with contracts in a timely manner; that there are no unforeseen events preventing the performance of contracts or the completion and operation of the relevant facilities; that there are no unforeseen material costs in relation to the Corporation's facilities and operations; that prevailing regulatory, tax and environmental laws and regulations apply or are introduced as expected, and the timing of such introduction; increases to the Corporation's share price and market capitalization over the long term; disparity between the Corporation's share price and the fundamental value of the business; the Corporation's ability to repay debt and return capital to shareholders; credit ratings and any changes to existing ratings; the Corporation's ability to obtain and retain qualified personnel (including those with specialized skills and knowledge), technology and equipment in a timely and cost-efficient manner; the Corporation's ability to access capital and insurance; operating and borrowing costs, including costs associated with the acquisition and maintenance of equipment and property; continued access to capital; adjustments to meet the Corporation's financial obligations; the ability of the Corporation and our subsidiaries to successfully market our services in Western Canada and the U.S.; an increased focus on ESG, sustainability and environmental considerations in the oil and gas industry; the impacts of climate-change on the Corporation's business; the current business environment remaining substantially unchanged; present and anticipated programs and expansion plans of other organizations operating in the energy service industry resulting in an increased demand for the Corporation's and our subsidiaries' services; future acquisition and maintenance costs; the Corporation's ability to achieve its ESG and sustainability targets and goals and the costs associated therewith; and other risks and uncertainties described in the AIF and from time to time in filings made by SECURE with securities regulatory authorities.

Forward-looking statements involve significant known and unknown risks and uncertainties, should not be read as guarantees of future performance or results, and will not necessarily be accurate indications of whether such results will be achieved. Readers are cautioned not to place undue reliance on these statements as a number of factors could cause actual results to differ materially from the results discussed in these forward-looking

statements, including but not limited to: general global financial conditions, including general economic conditions in Canada and the U.S.; the effect of any tariffs currently imposed, including the delay or escalation of any such tariffs, or the implementation of any new or additional tariffs, surtaxes, export bans, or other restrictive trade measures or countermeasures affecting international trade, including between the U.S. and Canada; the effect of any pandemic or epidemic, inflation and international or geopolitical events and governmental responses thereto on economic conditions, commodity prices and the Corporation's business and operations; changes in the level of capital expenditures made by oil and natural gas producers and the resultant effect on demand for oilfield services during drilling and completion of oil and natural gas wells; volatility in market prices for oil and natural gas and the effect of this volatility on the demand for oilfield services generally; a transition to alternative energy sources; the Corporation's inability to retain customers; risks inherent in the energy industry, including physical climate-related impacts; the Corporation's ability to generate sufficient cash flow from operations to meet our current and future obligations; the seasonal nature of the oil and gas industry; increases in debt service charges including changes in the interest rates charged under the Corporation's current and future debt agreements; inflation and supply chain disruptions; the Corporation's ability to access external sources of debt and equity capital and insurance; disruptions to our operations resulting from events out of our control; exposure to, and the resolution of, significant litigation, the process, resources, cost, results, timing and impact of such litigation, including in respect of any appeals, on the Corporation's future plans and results, the Corporation's ability to successfully appeal adverse outcomes of such litigation and the timing, determination and recovery of amounts related to such litigation as well as the Corporation's ability to collect any judgment awarded and the timing thereof; the timing and amount of stimulus packages and government grants relating to site rehabilitation programs; the cost of compliance with and changes in legislation and the regulatory and taxation environment, including uncertainties with respect to implementing binding targets for reductions of emissions and the regulation of hydraulic fracturing services and services relating to the transportation of dangerous goods; uncertainties in weather and temperature affecting the duration of the oilfield service periods and the activities that can be completed; ability to maintain and renew the Corporation's permits and licenses which are required for its operations; competition; impairment losses on physical assets; sourcing, pricing and availability of raw materials, consumables, component parts, equipment, suppliers, facilities, and skilled management, technical and field personnel; supply chain disruption; the Corporation's ability to effectively complete acquisition and divestiture transactions on acceptable terms or at all; failure to realize the benefits of acquisitions or dispositions and risks related to the associated business integration; risks related to a new business mix and significant shareholder; liabilities and risks, including environmental liabilities and risks inherent in SECURE's operations; the Corporation's ability to invest in and integrate technological advances and match advances of our competition; the viability, economic or otherwise, of such technology; credit, commodity price and foreign currency risk to which the Corporation is exposed in the conduct of our business; compliance with the restrictive covenants in the Corporation's current and future debt agreements; the Corporation's or our customers' ability to perform their obligations under long-term contracts; misalignment with our partners and the operation of jointly owned assets; the Corporation's ability to source products and services on acceptable terms or at all; the Corporation's ability to retain key or qualified personnel, including those with specialized skills or knowledge; uncertainty relating to trade relations and associated supply disruptions; the effect of changes in government and actions taken by governments in jurisdictions in which the Corporation operates, including in the U.S.; the effect of climate change and related activism on our operations and ability to access capital and insurance; the effects of the introduction of greenwashing regulations in the jurisdictions in which we operate; cyber security and other related risks; the Corporation's ability to bid on new contracts and renew existing contracts; potential closure and post-closure costs associated with landfills operated by the Corporation; the Corporation's ability to protect our proprietary technology and our intellectual property rights and the outcome of such proceedings and actions; third parties infringing on the intellectual property rights of the Corporation and the Corporation's ability to protect such rights, including the cost and outcome of such protection measures; legal proceedings and regulatory actions to which the Corporation may become subject, including in connection with any claims for infringement of a third parties' intellectual property rights; the Corporation's ability to meet its ESG targets or goals and the costs associated therewith; claims by, and consultation with, Indigenous Peoples in connection with project approval; disclosure controls and internal controls over financial reporting; and other risk factors identified in the AIF and from time to time in filings made by the Corporation with securities regulatory authorities.

The guidance in respect of the Corporation's expectations of Adjusted EBITDA, capital expenditures (including organic growth capital, sustaining capital and ARO expenditures), tax expense and discretionary free cash flow in 2025 contained in this MD&A may be considered to be a financial outlook for the purposes of applicable Canadian securities laws. Such information is based on assumptions about future events, including economic



conditions and proposed courses of action, based on management's assessment of the relevant information currently available, and which may become available in the future. These projections constitute forward-looking statements and are based on several material factors and assumptions set out above. Actual results may differ significantly from such projections. See above for a discussion of certain risks that could cause actual results to vary. The financial outlook contained in this MD&A has been approved by management as of the date of this MD&A. Readers are cautioned that any such financial outlook contained herein should not be used for purposes other than those for which it is disclosed herein. The Corporation and its management believe that the financial outlook contained in this MD&A has been prepared based on assumptions that are reasonable in the circumstances, reflecting management's best estimates and judgments, and represents, to the best of management's knowledge and opinion, expected and targeted financial results. However, because this information is highly subjective, it should not be relied on as necessarily indicative of future results.

Although forward-looking statements contained in this MD&A are based upon what the Corporation believes are reasonable assumptions, the Corporation cannot assure investors that actual results will be consistent with these forward-looking statements. The forward-looking statements in this MD&A are made as of the date hereof and are expressly qualified by this cautionary statement. Unless otherwise required by applicable securities laws, SECURE does not intend, or assume any obligation, to update these forward-looking statements.

#### **ADDITIONAL INFORMATION**

Additional information, including the AIF and the Annual Financial Statements, is available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca) and on the Corporation's website at [www.secure.ca](http://www.secure.ca). Other than the information set out under the heading "*Risk Factors*" section in the AIF, which is incorporated by reference herein, the AIF and any information on the Corporation's website referred to in this MD&A do not constitute part of this MD&A.